

Municipality of Anchorage, Alaska  
ARPA SLFRF Recovery Plan

**State and Local Fiscal Recovery Funds**  
2023 Report

# Municipality of Anchorage, Alaska

## 2023 Recovery Plan

### Table of Contents

<b>General Overview .....</b>	<b>2</b>
Executive Summary.....	2
Uses of Funds.....	2
Promoting Equitable Outcomes.....	4
Community Engagement .....	5
Labor Practices.....	6
Use of Evidence.....	6
Performance Report .....	7
<b>Project Inventory .....</b>	<b>8</b>

## GENERAL OVERVIEW

### **Executive Summary**

To respond to the public health emergency with respect to COVID-19 and its impacts, the Municipality of Anchorage has taken a proactive approach to provide tools and resources to communities, residents, and businesses. In the initial process, the Anchorage Assembly and Municipality of Anchorage (MOA) Mayor's Office worked to identify the harmful effects of COVID-19 within our community. These governmental groups spent over two months to identify the needs of Anchorage residents and businesses; convened meetings and townhalls with members of the public, businesses, nonprofits, and social service groups; and conducted two separate day-long meetings on March 19, 2022 and March 26, 2022 to develop the framework, guiding principles, and proposed relief measures for Anchorage Assembly Resolutions (AR) for American Rescue Plan Act (ARPA) 2 grant funds.

The Municipality of Anchorage was awarded \$103,317,366 in Federal ARPA State and Local Fiscal Recovery Funds (SLFRF) in 2021 and chose to receive their disbursement from the Federal Department of Treasury in two tranches. The first tranche of funds (ARPA 1) in the amount of \$51,658,683 was disbursed to approximately 92 subrecipients in 2021. The second tranche of funds in the amount of \$51,658,683 was disbursed to approximately 72 subrecipients beginning in the 3<sup>rd</sup> quarter 2022 and continues into 2023.

This third annual MOA Recovery Plan report describes past performance of the Municipality of Anchorage and its subrecipients who received funds from Tranche 1 & 2 Federal Dept. of the Treasury ARPA SLFRF grant from July 1, 2022 to June 30, 2023

### **Uses of Funds**

The goal of the Municipality of Anchorage was to fund nonprofits and municipal governmental agencies, and thus achieve a strong and equitable recovery from the effects of the COVID-19 pandemic and the community's subsequent economic downturn. The intended uses of the funding was allocated to specific Expenditure Categories (EC) as identified by the Federal Government. The funds were used specifically to support individuals, families, communities, and organizations throughout the municipality that were adversely affected by the pandemic. The Assembly resolution allocating these funds is linked here:

[Assembly Resolution \(AR\) 2021-167 \(s\)](#)

[Assembly Resolution \(AR\) 2022-178 \(s\)](#)

**Public Health (EC 1)** – The COVID-19 pandemic not only affected the local economy but public health and welfare of the community at large. The funds allocated in this category addressed not only specific underserved communities but also mental health wellbeing, and COVID-19 mitigation. For this category, the Municipality of Anchorage awarded funds to various organizations to remain sustainable and help those in our community recover from the negative mental and physical impacts of the COVID-19 pandemic. These awards protect our economy and the health and wellbeing of our city's residents, businesses, and nonprofits. These awards include expansion of behavioral health services to the LGBTQ community and also outreach and communication to promote COVID mitigation.

**Negative Economic Impacts (EC 2)** – The negative impact of the COVID-19 pandemic not only affected the local economy but also services and resources to our community. The funds used in this category addresses how our allocations were spent to assist these areas in need. The Municipality of Anchorage

awarded funds to various organizations to remain sustainable and help those in our community recover from the negative impacts of the COVID-19 pandemic. This allowed us to rebuild our economy in ways that enhance self-sufficiency and reduce supply chain vulnerability . These awards include:

- Aid to nonprofit organizations for voucher distributions to families for daily expenses, skill training & job search assistance, and operational expenses to keep nonprofit doors open
- Programs that address the immediate needs and barriers for underserved and unemployed youth, families, and adults
- Small business economic assistance for business personal property tax relief and stabilization grants
- Tourism business relief grants
- Relief for tourism businesses experiencing hardships
- Websites for accessible job search assistance
- Community outreach for small businesses that provide resources for government services
- Assistance to families to access federal benefits and relief funding
- Repair, expand, and upgrade food pantry/storage and distribution facilities

**Public Health-Negative Economic Impact: Public Sector Capacity (EC 3)** - Prior to the COVID-19 pandemic, our city addressed challenges with providing tools and resources for our venerable homelessness community. With the ARPA relief funds, the Anchorage Assembly collaborated with key community non-profits and activists to expand and fund housing assistance.

**Housing Assistance & Support:** Part of the funding in this category was used to support the rapid rehousing of homeless youth transitioning out of shelters, and to provide temporary housing awaiting host home placement. Funding also provided for housing, addiction treatment, vocational training for the homeless, and transitional housing for homeless young adults 16-24 years. Part of the funding in this category was used to hire housing intensive case managers to help people transition out of homelessness, especially those who did not qualify for the federal rental relief.

**Healthy Childhood Environment, Education, Mental Health & Social Services:** Funded school based mental health services for children and youths mental health needs exacerbated by the pandemic. Funded a social media campaign to help recruit foster homes. Provided funding for the expansion of a public health clinic and for the purchase and installation of “COVID-proofing” equipment and systems at the clinic.

**Data System:** Funds were used to expand a data system that will track and analyze performance measures. This included a component that will track success and challenges and report monthly to the Anchorage Assembly Committee on Housing and Homelessness on barriers and progress.

**Premium Pay (EC 4)** - No funds allocated.

**Water, sewer, and broadband infrastructure (EC 5)** - There is one broadband project to provide broadband capacity, internet services and security cameras to the Chugiak-Eagle River Senior Center.

## Revenue Replacement (EC 6) -

**Government Services:** During the COVID-19 pandemic many government departments saw an increase in their expenses to provide services to their employees. There was also a decline in revenue due to mandatory shutdowns which caused many user fees that government relies on to be waived and/or postponed to a later date.

For many of the local government entities, the grant relief focuses on the following economic harm:

- *Covering payroll*
- *Mortgages or rent for buildings*
- *Operating costs*
- *Providing sick leave resources to employees*

**Recovery:** Funds were allocated to connect unemployed workers with job opportunities. Grants included a comprehensive job search tool that would benefit both the employer and the future employee.

**Miscellaneous:** Other grant funding was used for improving direct services to citizens. These government services included road infrastructure, increasing public safety measures, environmental revitalization, and other local government improvements.

## Promoting equitable outcomes

The Assembly looked to frame disbursements to serve and support identified underserved and disadvantaged communities within the Municipality of Anchorage.

- a. Goals: The Assembly identified underserved communities including:
  - Youth 18-24 - Grants for youth displaced from their homes or traditional care due to the pandemic.
  - Homeless – Grants to provide services, support, resources, and temporary and permanent housing to this vulnerable and underserved population.
  - BIPOC community – Grants to provide services and support in addition to economic recovery, education, and community action for this community.
- b. Awareness: Grants were given to businesses and non-profits to promote awareness of services and resources provided by ARPA funds. Specific grants were targeted for outreach to BIPOC and underserved communities.
- c. Access and Distribution: Grants were distributed to organizations that provided much-needed resources and services at the individual and street level. Realizing that many of the hard to reach and marginalized communities have difficulty accessing resources due to fear or lack of knowledge, grants were disbursed to organizations that work with specific underserved populations and are proactive at collaborating with these recipients and beneficiaries.
- d. Outcomes: Under the lens of promoting equitable outcomes, the Assembly and the Mayor’s office intend to provide equal services to all the citizens of Anchorage. This includes the homeless, the marginalized and others from historically disadvantaged communities. Our grant reporting, including

our Quarterly Project & Expenditure reports that are located on the Municipality website, focuses on specific metrics and numbers of those served.

Specifically, the Municipality of Anchorage has put an emphasis on funding Negative Economic Impacts (EC 2) to address areas of promoting equitable outcomes. Grants in Expenditure Category 2 include: assistance to households, small businesses, and non-profits to address impacts of the pandemic which have been most severe among low-income populations. This also includes assistance with food, housing, and other needs; employment programs for people with barriers to employment who faced negative economic impacts from the pandemic (such as residents of low-income neighborhoods, minorities, disconnected youth, the unemployed, formerly incarcerated people, veterans, and people with disabilities); services to provide long-term housing security and housing supports, address educational disparities, or provide child care and early learning services; and other strategies that provide impacted and disproportionately impacted communities with services to address the negative economic impacts of the pandemic. These projects are further defined in the project reports.

In 2022, the Municipality of Anchorage Mayor's office began acquiring quantitative report data to assess and report back on the equitable distribution and serving of various underserved and disadvantaged communities. In 2023 we are continuing to acquire and report to the Department of Treasury how we are serving these underserved communities.

Anchorage Assembly members each represent a specific geographic area within the Municipality. Each member engaged in a process to ensure that each Assembly district had targeted funds. Realizing that certain districts contained traditionally marginalized communities, the Assembly targeted increased funding to these areas that demographically contained most of the marginalized and underserved individuals and nonprofits.

### **Community Engagement**

Beginning in 2022, the Assembly and the Mayor's office promoted and engaged in 5 "ARPA Investment Reviews". This series of in-person and online sessions allowed the Assembly and community to hear back from the subrecipients as to their use of grant funding and the positive impact it has had for their organizations/businesses and the community. Link to the YouTube videos of these sessions is [here](#).

Since 2022, the Assembly and the Mayor's office has engaged in 5 work sessions to discuss and identify future tranche 2 funding. These funding requests for the second tranche were advertised and promoted to all communities and nonprofits and resulted in over 200 applications for ARPA tranche 2 funding. Link to the work session's YouTube videos is [here](#).

# Anchorage Assembly COVID-19 Response Framework

Addressing immediate needs and sustaining our community beyond COVID-19

<b>1</b> <b>Priorities</b>	Economic Stimulus	Family Support	Housing & Homelessness	Public Health & Safety	Community Investments	Direct Municipal Response	Contingency Fund
<b>2</b> <b>Timeline</b>	<b>Short Term</b> <ul style="list-style-type: none"> <li>• What are the immediate needs/COVID-19-related impacts?</li> <li>• What do we need to respond right now?</li> <li>• What other deadlines or requirements must we address?</li> </ul>			<b>Long Term/ Transformative</b> <ul style="list-style-type: none"> <li>• What are the longer term systemic changes we want, demonstrated by the pandemic?</li> <li>• How can COVID-19 responses make MOA a better place for all in the future, but are not immediate needs?</li> <li>• How can we tie to existing MOA/partner plans and priorities?</li> <li>• What COVID-19 response activities focus on prevention, sustainability and are most strategic?</li> </ul>			
<b>3</b> <b>Guiding Principles</b>	<ul style="list-style-type: none"> <li>✓ <b>Need:</b> aid populations that need it most, those disparately impacted by COVID-19.</li> <li>✓ <b>Geography:</b> have a positive impact across the municipality.</li> <li>✓ <b>Alignment:</b> leverage other opportunities and address resource gaps.</li> <li>✓ <b>Feasibility:</b> consider the financial resources and timing needed for implementation success.</li> <li>✓ <b>Informed:</b> consider most recent data, public input and where possible, best practices.</li> <li>✓ <b>Equity:</b> addresses current and historical inequities in our systems illuminated by COVID-19.</li> </ul>					<b>Proposals</b> <ul style="list-style-type: none"> <li>• Description</li> <li>• Priority</li> <li>• Timeline</li> <li>• Potential cost</li> <li>• Guiding principles</li> <li>• Collaborators</li> </ul>	

## Labor Practices

Beginning in 2023 the Municipality of Anchorage began tracking through its Project & Expenditure report the status of infrastructure projects. MOA will track and reports back to the Dept. of Treasury as to labor practices including project labor agreements, community benefits agreements, prevailing wage requirements, and local hiring for the limited number of funded infrastructure projects.

## Use of Evidence

The American Rescue Plan Act (ARPA) was a federal stimulus package aimed at providing economic relief to individuals, businesses, and state and local governments in response to the COVID-19 pandemic. The ARPA allocated funds to various municipalities and local governments, including the Municipality of Anchorage in Alaska.

The specific requirements for performance reporting under ARPA may vary depending on the guidelines set by the federal government. However, generally speaking, performance reports for ARPA funds typically involve demonstrating how the allocated funds were utilized to achieve the intended goals and outcomes.

When it comes to the Municipality of Anchorage's use of evidence for the ARPA performance report, several key components are involved:

1. **Data Collection and Documentation:** The municipality needs to gather relevant data on how the ARPA funds were spent. This may include financial records, invoices, contracts, and other documentation showing the expenses and projects funded by the ARPA money.
2. **Project Outcomes and Objectives:** The municipality will need to outline the specific objectives and outcomes they intended to achieve with the ARPA funds. These could be related to economic recovery, public health, infrastructure improvement, or other areas directly impacted by the pandemic.

3. **Quantitative Metrics:** To demonstrate the effectiveness of the ARPA spending, the municipality asks for and uses quantitative metrics wherever possible. For example, they could report the number of jobs created, businesses supported, individuals vaccinated, or infrastructure projects completed.
4. **Qualitative Evidence:** In addition to quantitative data, qualitative evidence may also be included in the performance report. This could involve testimonials, case studies, or narratives from individuals and businesses impacted positively by the ARPA-funded initiatives. In 2022 the Assembly and the Mayor's office has engaged in 5 work sessions to discuss and identify evidence for future tranche 2 funding. These funding requests for the second tranche were advertised and promoted to all communities and nonprofits and resulted in over 200 applications for ARPA tranche 2 funding.
5. **Comparative Analysis:** It may be beneficial for the municipality to compare the current situation to the pre-ARPA conditions or to similar regions that did not receive ARPA funds. This analysis can help demonstrate the effectiveness of the measures taken using the allocated funds. Through the use of key performance indicators, anecdotal and subgrantee report backs we can compare present situations to pre-ARPA intervention.
6. **Transparency and Accountability:** The performance report should be transparent about how the funds were allocated and used. It should address any challenges or setbacks faced during the implementation of ARPA-funded programs. All performance reports are available on the Assembly website and quarterly project and expenditure reports are available upon request.
7. **Compliance with Reporting Requirements:** Finally, the Municipality of Anchorage must ensure that its performance report meets all the reporting requirements set forth by the federal government or relevant state authorities. The Municipality of Anchorage ensures that all Performance reports have been and presently are meeting all compliance reporting requirements set forth by the Department of Treasury.

It's important to note that the specific guidelines and requirements for ARPA performance reporting have evolved or changed since our last update. Therefore, for the most up-to-date and accurate information, it is advisable to consult official sources, such as the U.S. Department of the Treasury website or the Municipality of Anchorage's official website, for the latest guidance on ARPA performance reporting.

## Performance Report

The Municipality of Anchorage is presently tracking performance of their ARPA SLFRF through report backs, quarterly expenditure and project reports and discussions/conversations with subrecipients as to challenges and concerns in implementing their projects. In 2023 the Municipality of Anchorage key performance indicators (KPIs) presently in place are as follows:

1. **Funding distribution:** This measure show quickly and efficiently funds are being distributed to eligible subrecipients. The percentage of ARPA funds distributed to date, or the number of businesses, organizations, or nonprofits that have received funding and other financial metrics are available upon request. The MOA has allocated funds to over 171 separate organizations.
2. **Job preservation/creation:** Given that one of the primary goals of ARPA is to alleviate the economic impacts of the COVID-19 pandemic, a key indicator is the number of jobs created or



sustained. Specifically, the MOA ARPA funds assisted 181 subgrantees in Expenditure Categories such as NEI-2.10 Job Training Assistance, NEI-2.32 Business Incubators, and NEI-2.9 Small Business Economic Assistance among others. Detailed data available upon request.

3. **Community impact:** This could include metrics that measure the impact on the community, such as the number of people helped, services provided, or improvements in community indicators (like reduced homelessness, increased food security, etc.) The MOA ARPA grant tracks quarterly this key performance indicator and in the last quarter (Apr 1 – Jun 30 2023) over 90,000 Anchorage households were assisted (many households are recipients of services from multiple subgrantees) by over 25 nonprofits. Detailed data available upon request.
4. **Financial management:** This would measure how effectively the funding is being managed, potentially including audits or assessments of financial controls and procedures. Each year the Municipality of Anchorage undertakes an audit of their finances. The ARPA grant is one among many areas that the auditors look at. Reports are available upon request.

The following is the project inventory for subgrantees that have been disbursed funds from the Municipality of Anchorage ARPA State and Local Fiscal Relief Fund. The project inventory is a listing of subgrantees that had a disbursement of ARPA funds from ARPA 1 (2021) and ARPA 2 (2022). All 91 subgrantees of ARPA 1 have had their fund disbursed including Expenditure Category 6.1 (they are classified as “Revenue Replacement” and are by and large internal Municipality of Anchorage departments and are not required to report quarterly or annually). Of the 72 ARPA 2 subgrantees including E.C. 6.1, 48 have received their funds and the remainder are scheduled to receive their funds in Q3 of 2023.

The following subgrantees were required to report annually their grant amount received, description of the grant, project overview, their evidence based intervention, and their key performance indicator. Subgrantees only report for the period of this 2023 Performance Report which covers July 1, 2022 to June 30, 2023.

**PROJECT INVENTORY**

Name	Project	Amount	ARPA Category
Access Alaska Inc.	Transition to Independence for Youth With Disabilities	\$ 150,000	Aid to Nonprofit Organizations

Project Overview

The project will provide independent living services to youth with disabilities who are transitioning into adulthood. Access Alaska, a Center for Independent Living, works at the community level to reduce barriers, combat discrimination, and promote the development of needed resources, programs, and policies for people with disabilities. The agency provides information and referral, independent living skills training, peer counseling, individual and systems advocacy, and deinstitutionalization or nursing home transition. The program will provide young people with basic, adult life skills.

Project Use of Evidence

The initial caseload will be 20 participants, all of them youth living with significant disabilities, who are trained in independent living skills that support the transition to adulthood. A survey will be conducted to determine efficacy of interventions at the halfway point of this one-year pilot project. Results will be evaluated to determine if the caseload can be increased. Participants will again be surveyed, and results

evaluated at the end of the project period. Positive results will ensure the program becomes permanent. The project will benefit direct beneficiaries, as well as their family members as participants' independence and economic stability increase.

Key Performance Indicator

20 youth who experience significant disabilities will possess the tools and resources necessary to define career paths, engage in self-advocacy, and successfully transition to adulthood.

20 youth will have identified career paths and achieve the highest level of independence as adults.

20 youth will have developed a robust social network that reduces isolation.

Name	Project	Amount	ARPA Category
Alaska Adoption Services (AAS)	Community Diaper Pantry	\$100,000	Aid to Nonprofit Organizations

Project Overview

AAS's Community Diaper Pantry serves families in the Anchorage area. We plan to mobilize and expand the pantry to better meet the needs in low-income neighborhoods in Anchorage and Eagle River. AAS currently distributes diapers/wipes to families in need, bi-monthly, from the AAS office. Diapers are an essential need for infants/toddlers and families suffering economic hardships due to COVID and inflation struggle to meet this need. This program addresses equity, quality of life, and economic development.

Project Use of Evidence

Alaska Adoption Services operate the Community Diaper Pantry to the Anchorage community with funding from the MOA ARPA grant. Based upon a survey done in 202 by the National Diaper Bank Network 1 in 3 US families struggle to buy diapers to keep their children clean, dry, and healthy. Infants require up to 12 diapers a day and toddlers, up to eight per day. Diapers for one child typically range between \$80-\$100 per month. Locally, we know 9% of people in the Anchorage Bowl live in poverty and of the 9%, 7.2% are children under the age of 5 years old (2020 U.S Census Bureau Quick Facts Sheet).

Key Performance Indicator

The Community Diaper Pantry has provided approximately 60,000 diapers to 238 families in the Anchorage area in 2023. Through this project, families have expressed less financial stress and the ability to provide a sufficient amount of diapers to keep their children clean, dry, and healthy. Data is available upon request.

Name	Project	Amount	ARPA Category
Alaska Black Caucus	Equity Center Renovation	\$1,200,000	Services to Disproportionately Impacted Communities

Project Overview

The Alaska Black Caucus (ABC) is the premiere non-partisan, Black-led, 501c3 non-profit organization with the mission to assert the constitutional rights of African Americans in Alaska. The ABC is seeking to renovate our building, located at 605 Barrow St., to create the Equity Center, a service hub for the BIPOC community. The Equity Center will also provide space below market rate to house other BIPOC-led and allied organizations and businesses. The rental income will generate funds to cover operating costs and sustainably support our mission, programming, and growth. Funding is to be released upon satisfactorily demonstrating matching fundraising commitments by June 1, 2024.

Project Use of Evidence

We applied for and received a \$1.2 million grant from the Anchorage Health Department to identify and address health disparities among Black Alaskans, resulting in the Black Alaskans Health Status Report and Needs Assessment, Alaska’s first examination of Black population health. Our data indicates that Black Alaskans are at higher risk of mortality and morbidity in multiple domains. Furthermore, on average fewer Black Alaskans live in health-positive environments. Our data also describes the social determinants of health (SDOH) contributing to these disparities such as racial discrimination in all aspects of daily life. The Equity Center renovations in downtown Anchorage, Alaska directly responds to these community-identified needs and infrastructure gap. The Equity Center will provide a centralized public community space for Black Alaskans and their allies to celebrate, console, share resources, and foster community. Therefore, the Equity Center is a community investment project that can centralize the delivery of programs targeting known disparities evidenced in our data on Black Alaskans. Hence, our activities have been evidence-based. We created our own evidence-base through the Health Status and Needs Report. Our data is then utilized to highlight the importance of the Equity Center as a structural intervention (Brown et al., 2019). The anticipated programs delivered in the Center will also be evidence-based, grounded in the National Institute of Minority Health and Health Disparities [NIMHD] Research Framework (NIMHD, 2022). These programs will be defined based on the final renovations, needs of the community when the renovations are complete, and funding available for program implementation.

Key Performance Indicator

ABC will begin Phase 1 demolition work within the next week at the Equity Center, immediately followed by Phase 2, the renovation/construction work. The Key Performance Indicators (KPIs) when the Equity Center renovations are complete may include engagement (e.g., foot traffic, attendance in programming, number of events held in a quarter, etc.), health and psychosocial outcomes related to the programs that will be delivered (e.g., differences in targeted constructs pre and post program attendance, etc.), as well as the general impact of having an Equity Center in Anchorage, Alaska (community impact report capturing change in community-level beliefs about equity, etc.)

References:

Brown, A. F., Ma, G. X., Miranda, J., Eng, E., Castille, D., Brockie, T., ... & Trinh-Shevrin, C. (2019). Structural interventions to reduce and eliminate health disparities. American journal of public health, 109(S1), S72-S78.

National Institute on Minority Health and Health Disparities (2017). NIMHD Research Framework. <https://www.nimhd.nih.gov/about/overview/research-framework/nimhd-framework.html>

Name	Project	Amount	ARPA Category
Alaska Center for the Performing Arts	Broadway Alaska and Workforce Development Initiatives	\$197,840	Aid to Nonprofit Organizations

Project Overview

ACPA is launching our new Broadway Alaska program in partnership with Nederlander, bringing \$35-\$45M in economic impact to Downtown. We will add 6 new positions and fill 11 unfilled positions.

Expansion of staff levels and critical training of technical theatre specialists will ensure a healthy workforce with more support for productions in the venue. We are developing two new programs in partnership with UAA and IATSE (stagehand union). One will be a Technical Theatre Certification Program (ACPA/UAA) and the second will establish advanced professional development (ACPA/IATSE).

Project Use of Evidence

Alaska Center for the Performing Arts (ACPA), Inc, a 501(c)3 nonprofit organization, is creating additional jobs in the workforce intended to grow the workforce bringing touring Broadway to Alaska and in support of venue management in our community. Touring Broadway will have a great economic impact on not only Downtown Anchorage, but for Anchorage as a whole, as well as the entire State of Alaska. ACPA is also providing workforce development within the community due to an indicated lack of trained theatre professionals in the Anchorage area, especially with the discontinuation of UAA’s Theatre Degree program. The new Occupational Education Certificate being developed in partnership between ACPA and UAA will have its first cohort at the University of Alaska Anchorage this fall semester, 2023.

Key Performance Indicator

We have hired and/or promoted five employees into new, not previously existing, roles, including: Client and Event Services Coordinator, Volunteer Coordinator, Audience Services Manager, Box Office Manager, and Community Engagement Manager.

A few outcomes that have been exceptionally beneficial have been: The development of Broadway Bound AK, encouraging young students to be creative in various ways, creating both educational and outreach opportunities for the City of Anchorage, and communities across the state. We had our first Hamilton competition this summer and had a total of 15 submissions from 4 out of 5 Regions of Alaska, including: Anchorage, Interior, Southwest, Southeast, and Southcentral, cities include Anchorage, Fairbanks, Sitka, Healy, North Pole, Eagle River, Juneau, and Kodiak. This effort was primarily spearheaded by our new community engagement manager.

Secondly, thanks to our new Volunteer Coordinator, we have welcomed 126 new volunteers into our Ushering in the Arts Corps this year for a combined total of 369 ushers, which gets us to 74% of our overall goal for volunteers, which is 500.

Name	Project	Amount	ARPA Category
Alaska Legal Services Corp	Fund two attorneys	\$240,000	Assistance to Households

Project Overview

The goal of this project is to provide direct civil legal assistance to low-income individuals and families to resolve critical legal issues caused by or compounded by the pandemic. The legal issues addressed affect individuals’ and families’ most basic necessities including income, housing, food security, and healthcare. The type of legal problems that we have assisted with include unemployment benefits (both obtaining benefits and addressing overpayment issues); employment discrimination; income maintenance (SSI/SSDI); SNAP benefits; housing; and domestic violence.

Project Use of Evidence

Access to legal help is oftentimes the only way to resolve the problems that we have assisted clients with under this project. In the next response, we provide an example and evidence of the economic and non-economic benefits of legal aid. In addition, national studies have found that legal help is often the most effective method of stopping hardships faced by vulnerable individuals. Multiple studies have

found that the most critical service or one of the most critical services a community can provide in order to reduce domestic violence is access to civil legal help. (Rosenberg & Grab, Supporting Survivors: The Economic Benefits of Providing Civil Legal Assistance to Survivors of Domestic Violence (2015); Farmer & Tiefenthaler, Explaining the Recent Decline in Domestic Violence (2008)). Lawyers can also be the answer for strengthening social determinants of health. (Matthew, The Law as Healer: How Paying for Medical-Legal Partnerships Saves Live and Money, (2017)).

Key Performance Indicator

Outputs: In total, we have assisted 136 households with 145 cases under this Project.

Outcomes: In total, our legal assistance has resulted in over \$230,000 in economic benefits to our clients under this Project. We assisted numerous clients with issues related to alleged overpayments of unemployment benefits. Clients were facing thousands of dollars in debt until our lawyer stepped in and assisted the client with filing an appeal, gathering the relevant factual information, and making legal arguments to the judge. We also assisted with obtaining other monetary relief such as SNAP benefits and child support as well as non-monetary relief such as protective orders and reducing barriers to employment.

Name	Project	Amount	ARPA Category
Alaska Literacy Program, Inc.	Job Training, Digital Literacy and Educational Classroom Safety Renovations	\$240,000	Assistance to Households

Project Overview

ALP's classrooms focused on Job Training but also including Digital/Health/Family/Adult Literacy Education are in dire need of repairs for safety compliance and usability. Identified classroom life/safety issues are electrical faults, lack of break-away exit doors, exit lighting, functional hot water heaters, security alarm system and failing bathroom fixtures. Classroom technology updates are needed to improve work efficiencies and upscaling capabilities. A comprehensive code/assessment survey and project manager will prioritize/outline a building improvement plan for efficient use of award.

Project Use of Evidence

A code analysis study was conducted to outline all life/safety code compliance violations and the needed corrections. This code analysis study will be used as the evidence to inform all capital upgrade interventions to ALP's Job Training and Adult Education facility.

Key Performance Indicator

During the early implementation stage of ALP's project, bathroom renovations were completed to correct flooring trip hazards in 9 bathrooms, replace 2 non-functional toilets, reconnect plumbing to the employee break room sink, and snake the clogged sewer line at ALP's Job Training and Adult Education facility. Grant funds were used for construction, project management, and administrative support.

475 students enrolled in free Job Training and Adult Education classes at ALP's facility during the Spring 2023 semester.

Name	Project	Amount	ARPA Category
Alaska Works Partnership	Project Skills Gap programs to support workforce development and apprenticeships	\$240,000	Assistance to Households

Project Overview

Provide outreach, training and job placement in trade related industries (roads, maintenance, construction, transportation, etc. ) to a minimum of 550 municipality residents throughout the duration

of this funding. Create a skills bank meant to serve participants and employers to fill related positions. Provide additional outreach in schools, reaching out to youth as well as additional outreach for local, underserved adults.

Project Use of Evidence

AWP hired a team member to provide additional outreach and employment services and the team develop a skills bank that continues to be updated. These efforts allowed AWP to host additional outreach events increasing the amount of interest of youth and adults and significantly increased the number of municipality members entering employment in related industry jobs.

Key Performance Indicator

AWP held and participated in 28 outreach events, attended 56 job fairs, gave 129 presentations at schools, military transitions centers, job centers and Hiland Correctional. Through these outreach efforts, AWP received 1,350 adult registrations and 116 youth registrations from municipality members. (Adult: Anchorage 1,192, Chugiak 30, Eagle River 92, Girdwood 9, JBER 27). 2,332 entered into the skills bank, 576 received employment training, 306 applied to apprenticeship, 473 received a wage increase after training, 492 employed in industry related jobs.

Name	Project	Amount	ARPA Category
Alaska Village Initiatives	Feeding Anchorage's Underserved with Year-Round, Affordable Hydroponics	\$50,000	Aid to Nonprofit Organizations

Project Overview

Alaska Village Initiatives will be building up to five different, small-scale, hydroponic systems to grow a variety of vegetables. We will utilize the systems to act as a research and demonstration project. We will train and share information with other organizations, and local community members to expand this program throughout the city. Once the vegetables are ready to harvest, we will donate them to local nonprofit organizations to feed our most underserved, vulnerable populations. This project will include opportunities for economic development by allowing a business plan to incorporate our findings.

Project Use of Evidence

It's common knowledge that food insecure people are more likely to develop on-going issues with their overall health and wellbeing. AVI is creating a program to not only address these issues through growing fresh nutrient-dense food year-round but will also develop training modules for the community and creating potential economic growth opportunities.

Key Performance Indicator

Alaska Village Initiatives has just received their disbursement of ARPA funds and are identifying future key performance indicators for this project.

Name	Project	Amount	ARPA Category
Anchorage Affordable Housing Trust Inc.	Hotel Conversions to Increase Affordable Housing	\$11,878,000	Services to Disproportionately Impacted Communities

Project Overview

Funds are available for the purchase of low income, extremely low income and permanent supportive housing units. This special project fund may be augmented by private donations.

Project Use of Evidence

Housing Alaskans and The Coalition to End Homelessness in Anchorage have identified a severe shortage of affordable housing units for low, very low and extremely low-income adults, many who are currently experiencing homelessness. AAHLT is striving to fill as much of that shortage with the 271 units in our three facilities. Our units are some of the most affordable apartments in Anchorage with rental rates from \$840 to \$1120 that include all utilities, free laundry facilities, and common access kitchens.

Key Performance Indicator

Since acquiring the properties in the first quarter of 2023, 181 adult households have been served. The most recent former hotel acquisition is currently under construction to address deferred maintenance and convert the hotel rooms to studio apartments. When the construction is complete on this facility this fall, all 271 rooms will be available for rent. The properties are under contract to be operated by apartment property management firms and tenancy support firms.

Name	Project	Amount	ARPA Category
Anchorage Coalition to End Homelessness	Homeless Management Information System (HMIS) Support/Housing Transition Coordinator (HTC) and Flexible Housing Navigation Funds	\$400,000	Services to Disproportionately Impacted Communities

Project Overview

Accurate, timely, and complete HMIS data provides a clear understanding of homelessness within the MOA, allowing data-informed decisions at the project and system levels. The Housing Transition Coordinator (HTC) has been identified as a missing resource in the community. The HTC works with service providers; facilitates meetings with landlords, case managers, and clients; supports clients in completing applications and getting documents to meet eligibility requirements; and encourages clients to keep appointments. Flexible bridge funding is needed to navigate barriers to housing and offer solutions that don't fit into other funding streams such as transportation, and fees for ID cards, SSN cards, birth certificates, and rental applications.

Project Use of Evidence

Through use of the Coordinated Entry system, HMIS data, and coordination with service providers ACEH ensures people experiencing or facing homelessness have access to eviction prevention and housing navigation assistance.

Key Performance Indicator

Number of new projects created in AKHMIS. Number of individuals/families receiving prevention and diversion assistance.

Name	Project	Amount	ARPA Category
Anchorage Coalition to End Homelessness	Homeless Management Information System (HMIS) Support/Housing Transition Coordinator (HTC) and Flexible Housing Navigation Funds	\$400,000	Services to Disproportionately Impacted Communities

Project Overview

Accurate, timely, and complete HMIS data provides a clear understanding of homelessness within the MOA, allowing data-informed decisions at the project and system levels. The Housing Transition Coordinator (HTC) has been identified as a missing resource in the community. The HTC works with service providers; facilitates meetings with landlords, case managers, and clients; supports clients in

completing applications and getting documents to meet eligibility requirements; and encourages clients to keep appointments. Flexible bridge funding is needed to navigate barriers to housing and offer solutions that don't fit into other funding streams such as transportation, and fees for ID cards, SSN cards, birth certificates, and rental applications.

Project Use of Evidence

Through use of the Coordinated Entry system, HMIS data, and coordination with service providers ACEH ensures people experiencing or facing homelessness have access to eviction prevention and housing navigation assistance.

Key Performance Indicator

Number of new projects created in AKHMIS. Number of individuals/families receiving prevention and diversion assistance.

Name	Project	Amount	ARPA Category
Anchorage Community Development Authority	Midtown Improvement District	100,000	Aid to Nonprofit Organizations

Project Overview

To study and review the option of the formation of a Midtown Improvement District, due to its citizens' concerns of safety and security.

Accurate, timely, and complete HMIS data provides a clear understanding of homelessness within the MOA, allowing data-informed decisions at the project and system levels. The Housing Transition Coordinator (HTC) has been identified as a missing resource in the community. The HTC works with service providers; facilitates meetings with landlords, case managers, and clients; supports clients in completing applications and getting documents to meet eligibility requirements; and encourages clients to keep appointments. Flexible bridge funding is needed to navigate barriers to housing and offer solutions that don't fit into other funding streams such as transportation, and fees for ID cards, SSN cards, birth certificates, and rental applications.

Project Use of Evidence

ACDA was selected by the Municipality of Anchorage to study the feasibility of forming a Midtown Improvement District. We will employ planning and community professionals to work with the community council in developing an improvement plan. This plan will serve the surrounding 1156 households by providing direction in new and re-development, and possibly zoning. These efforts should result in revitalization for the neighborhood which will generate safer surroundings with new and updated businesses.

Key Performance Indicator

The measure of outcome for this project will be the formation of the Midtown Improvement District. The project is in the early stages. Partnerships with the community council and professional consultants have been made.

Name	Project	Amount	ARPA Category
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Anchorage Community Development Authority	Offset lost revenue	2,000,000	Aid to Nonprofit Organizations
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Project Overview

This grant was to offset revenue lost during 2020 and afterward due to COVID pandemic, as we were still required to provide parking services, while no one was parking downtown.

Project Use of Evidence

Parking revenues are the majority of revenues used to operate our organization. Much of 2020 saw downtown closed for business, so no one was parking, however, we remained obligated to provide parking services. Basic financial obligations of the organization were not able to be met.

Key Performance Indicator

By the end of 2023, we will have exhausted \$1,500,000.00 of the funds.

Name	Project	Amount	ARPA Category
Anchorage Community Land Trust	ACLT Commercial Kitchen Incubator	\$610,000	Assistance to Small Businesses

Project Overview

Funds will match investment in the build-out and operations of a shared commercial kitchen incubator facility. The incubator will house multiple pay-by-the-hour shared commercial kitchen spaces available for rent 24/7 with space for food processing, dry and cold goods storage and on-site retail. The target users are smaller-scale food operations not yet ready for a full-time lease, food trucks, caterers and producers of value-added goods. These businesses will have access to much needed space and will fine-tune their business offerings through experience and ACLT's Set Up Shop program support.

Project Use of Evidence

ACLT began the Kitchen Incubator project by initiating a study in partnership with the MIT Department of Urban Studies and Planning conducted in 2019 to investigate the potential for urban kitchen incubators as a viable wealth-building strategy for low-income and immigrant entrepreneurs. This study produced evidence, through in-depth analyses of six kitchen incubator/commissary kitchen models nationwide, that a kitchen incubator is a viable opportunity builder for entrepreneurs in the underserved and developing Anchorage neighborhood of Mountain View. This evidence supports that the Kitchen Incubator intervention will serve the ACLT's project goals of alleviating systemic economic injustice through entrepreneurial opportunities.

ACLT also gathered evidence in multiple venues that there is demand for an affordable shared use kitchen space among ACLT's entrepreneurs and Anchorage's food service economy in general. ACLT's Set Up Shop entrepreneur program has served 350 businesses since launching five years ago, 60 percent of which are food-based businesses. Set Up Shop supports seven cohorts of 15 entrepreneurs annually; of which an estimated 54 participant entrepreneurs annually could qualify and benefit from access to a kitchen incubator and further entrepreneurial technical assistance. As new cohorts move through the program each year, a number of potentially viable business concepts will seek space to scale up their businesses. A kitchen incubator provides this next-stop on the continuum for these businesses.

Key Performance Indicator

At this point in the Kitchen Incubator project, we are working on formulating effective plans to allow us to fully fund the project and create a successful community commercial kitchen model. To that end, we have hired the firms Agnew Beck and Spark. The outcomes of hiring these agencies, respectively, has been a Pro Forma/Business Plan for the facility from Agnew Beck, and a 10% design drawing from Spark. We have also used this funding to engage contractor support to identify user groups and our spatial and equipment needs for our user bases.

Name	Project	Amount	ARPA Category
Anchorage Community Land Trust	Set up Shop Program	\$390,000	Assistance to Small Businesses

Project Overview

Our Set up Shop programming is designed to confront systemic economic injustice by breaking down barriers to entrepreneurship for communities that have small business vision but are underrepresented in the business community. Set Up Shop consists of four program elements - training, technical assistance, lending, and real estate services which work together to catalyze concentrated small business and entrepreneur success that rebuilds neighborhood economies from within. While Set Up Shop is open to the entire Anchorage municipality, we do target Anchorage’s neighborhoods that have been historically disinvested in order to reach those who have the most to gain through our programming. Our target neighborhoods are Mountain View, Fairview, Muldoon, Spenard and Downtown. Our goal is to assist in the creation of flourishing commercial corridors in these neighborhoods by supporting locally run businesses that both create opportunities to build generational wealth for their owners and build areas of town where folks are proud to live and do business. ACLT received \$390,000 in ARPA funding to support two years of staffing costs for three full-time staff members to manage outreach and technical assistance services through our Set Up Shop programming. These funds continue an initial investment in ACLT staffing through MOA ARPA and support ACLT in continuing to serve the huge caseload that came to our doors during COVID. We continue to strive to ease the economic injustice in our communities, which was heightened by the pandemic, and create avenues to entrepreneurial and financial success for those who face the largest barriers.

Project Use of Evidence

The evidence base that Anchorage’s historically disinvested communities need the concentrated business support of our Set Up Shop programming comes largely from the marked disparities in business ownership that exist in Alaska along gender and racial lines. In 2020, a report by the University of Alaska Anchorage Center for Economic Development found that in Alaska:

- Alaska Native individuals represent 19% of the population but only 3% of businesses owners.
- African American individuals represented 5% of the population but only 1% of business owners
- Pacific Islander individuals represent 2% of the population but only 0.2% of business owners
- White individuals represented 66% of the population but 89% percent of business owners.

These numbers show us that Alaska needs services that prioritize business owners of color, low income business owners, and women business owners. Studies show that pre-existing resources are geographically hard to access, too expensive, intimidating to utilize, and don't provide the structure, accountability, or sense of community entrepreneurs in these communities want. Set Up Shop is designed to overcome all of these barriers specifically for those least represented in Alaska’s business community, for which Anchorage is the economic hub.

Our approach ensures that entrepreneurs from low-income and minority communities cannot just stay afloat, but achieve financial success and self-sufficiency, including homeownership and other rungs in the financial ladder. In turn, these entrepreneurs fill commercial spaces in the heart of these neighborhoods, activating the commercial corridor and building wealth and opportunity for the entire neighborhood.

Key Performance Indicator

The outputs of our Set Up Shop programming during the reporting period include graduating 65 entrepreneurs from our business training and administering 564 hours of technical assistance to 133 entrepreneurs.

Part of our goal for our Set Up Shop programming is to provide our services to communities in Anchorage that need it most. Outcomes of these targeting efforts include that of all the entrepreneurs we served in the reporting period, 70% were BIPOC, 80% were women, and 90% had HUD classifications at or below low income. 28 Indigenous entrepreneurs graduated from our Indigenous People’s Set Up Shop cohorts, which we’d like to highlight, since one of the starkest statistics we reported in our EBI’s is the stark underrepresentation of Alaska Native small business owners in our state.

The other important aspect of our goals for our Set Up Shop programming is that it leads to our entrepreneurs taking next steps in their businesses. Over this reporting period, entrepreneurs participating in our programs took out 6 small business loans through our lending partner, Cook Inlet Lending Center, for a total of \$216,605 lent. Access to capital is an important part of breaking down barriers to entrepreneurship for communities that have historically been lower income, and it is a distinct goal of our programming to prepare our entrepreneurs for, and connect them with, lending opportunities for their businesses. In addition, we assisted with 5 business launches, 3 of which were launches into bricks-and-mortar spaces in Anchorage.

Name	Project	Amount	ARPA Category
Anchorage Downtown Partnership	Anchorage Downtown Partnership Placemaking	\$50,000	Aid to Nonprofit Organizations

Project Overview

Placemaking is ADP's space activation program. Year round, ADP activates underutilized public spaces downtown with free, community events and programs such as live concerts, fitness classes, children's events and more. These programs bring traffic into downtown to support local businesses before, after and during the event. These programs also employ local musicians, artists and create jobs within ADP's team. From making downtown Anchorage a destination for tourists and residents, to bringing significant dollars into the downtown economy, Placemaking creates investment into our community.

Project Use of Evidence

The Anchorage Downtown Partnership, Ltd (ADP) provides free community placemaking events throughout the summer in downtown Anchorage. Placemaking provides family-friendly activities such as bubble towers, sidewalk chalk, hula-hoops and games for the children to enjoy, as well as live music that encourages local residents and visitors of all ages to participate with the Downtown Community during the after-work hours. The purpose is to bring vibrancy into underutilized areas and parks within our community. The increase of planned activity creates a cleaner and safer environment and increases community and civic participation in and around the area varying from those who work in Downtown to introducing new visitors into our center city. The influx of visitors boosts economic development for

surrounding businesses and offers an enjoyable shared place for many to gather in Downtown Anchorage during the summer months.

Key Performance Indicator

Output measures.

The Anchorage Downtown Partnership Ltd, (ADP) expects to increase in attendance by at least 20%. To have revitalization in Downtown's social and economic equity in the summer months, by activating spaces and creating opportunities for locals to gather in communal areas while maintaining a vibrant and safe walking district, we can create a desirable location for individuals and businesses to frequent. The downtown community receives information/recognition from television, radio, social media, and news. Creating an event that a large variety in demographic and cultural backgrounds to attend. ADP expects to activate underutilized spaces and provide an opportunity for locals to gather in communal areas, allowing us to maintain a vibrant and safe walking downtown district.

Outcome Measures.

Anchorage Downtown Partnership, Ltd.'s (ADP) is achieving the goal of 20% attendance increase, as social media shows a 100% increase to the previous year's views and feedback. Each event has doubled attendance and community involvement compared to previous years, halted due to the COVID-19 pandemic. Tracking the increase is being assessed by in person attendance, social media analytics, and surveys. ADP is on track to see a greater increase in participation/attendance.

Name	Project	Amount	ARPA Category
Anchorage Economic Development	Continuing Work of Roadmap to a Vital, Safe Anchorage (RVSA) Implementation	\$50,000	Aid to Nonprofit Organizations

Project Overview

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Name	Project	Amount	ARPA Category
Anchorage Park Foundation	Developing a National Heritage Area for the Tikahtnu -Cook Inlet Region	\$125,000	Aid to Nonprofit Organizations

*Project Overview*

We request funds for a feasibility study to create Alaska's second National Heritage Area (NHA). National Heritage Areas provide federal financial support for community-generated projects to enhance historic, scenic, outdoor recreation and cultural tourism opportunities.

Nation-wide, NHA's bring a 5:1 return on investment locally. Tikahtnu is the Dena'ina name for Cook Inlet and means big water river. Celebrating the land, resources, people, and history of Tikahtnu-Cook Inlet will improve our quality of life and stimulate economic revitalization. Funding will be used to define the scope.

*Project Use of Evidence*

The Roadmap to a Vital and Safe Anchorage [<https://www.anchoragechamber.org/roadmap-to-a-vital-and-safe-anchorage/>] was born out of a need to make Anchorage more resilient and sustainable. Businesses, non-profit organizations, and industry leaders grabbed hold of this call to action and began the process of developing a plan focused on implementation, execution, and clearly defined results. Throughout February 2021, over 110 business, non-profit, and organization leaders gathered four times to develop the Vision, Barriers, Strategic Actions and begin focused implementation of the Roadmap to a Vital and Safe Anchorage.

As part of the planning process, the group identified the barriers to the established Vision. One of the primary barriers to the Vision identified was:

- Anchorage's lack of a strong identity and vibrant Downtown, and
- Neglecting to invest in the infrastructure needed for growth.

An independent 2012 study found that NHAs annual economic impact in the U.S. is \$12.9 billion, significantly exceeding the amount of federal funding provided by as much as 5:1. The economic impact is comprised of three areas: tourism, operational expenditures, and grant making activities. Most of the impact (99%) is generated by tourism spending. Our NHA could invest in

Indigenous Identity projects, trail and outdoor recreation infrastructure, and storytelling for interpretation and education, all items identified by the business community as key to Anchorage’s economic growth and to enhance the visitor experience in an increasingly globalized world.

Key Performance Indicator

The Tikahtnu-Cook Inlet NHA Feasibility Study funding will be used to define the scope, boundaries, and local stories of national importance that need to be told.

Once defined, a Tikahtnu-Cook Inlet NHA would be Congressionally established and locally managed, bringing national recognition and federal funding for projects.

Name	Project	Amount	ARPA Category
Anchorage Youth Court	Youth Court Program Funding	\$50,000	Aid to Nonprofit Organizations

Project Overview

The goal of this project was to provide funding to Anchorage Youth Court's general operating and program. Anchorage Youth Court's goal is that these funds will increase the number of youths who engage with our program and develop valuable skills for their future.

Project Use of Evidence

Anchorage Youth Court provides a quality diversionary and after school program to the Anchorage community with funding from the MOA ARPA grant. Our community challenge is youth engagement and the evidence we have to intervene and provide help for this challenge is data collected through surveys in April 2023, indicating that youth believe that what we do in AYC is important and that their work in the program will help them succeed in life.

Key Performance Indicator

Output measures:

Number of members registered as of 6/2023: 250

Number of sentencing hearings held in 2023 as of 6/2023: 30

Number of hours served by members in 2023 as of 6/2023: 1,132.5

Outcome measures:

Percentage of members who participated in AYC activities as of 6/2023: 23%

Percentage of defendants/students who successfully completed AYC program in 2023 as of 6/23: 85.7%

Percentage of surveyed members who report "participating in youth court enables me to develop new skills": 81.3%

Percentage of surveyed members who report "I feel better prepared for my future": 83.3%

Percentage of surveyed members who report "AYC's program allows me to engage in meaningful activities with my peers": 88.9%

Name	Project	Amount	ARPA Category
Camp Fire Alaska	Child Care and Summer Youth Development Programs	\$425,000	Aid to Nonprofit Organizations

Project Overview

Camp Fire Alaska will provide school age youth from Title I schools, and families who are experiencing economic challenges and financial hardships, with access to 15,500 weeks of quality before and after school programs, as well as winter, spring and summer break programs from Aug 2022 to Dec 2024. Funding will allow youth and families who are experiencing the greatest economic pressures related to the pandemic with access to a variety of safe, nurturing and enrichment learning opportunities via licensed child care, day and resident camping to include leadership development for older youth.

Project Use of Evidence

Camp Fire Alaska is providing scholarship-based childcare services to the Anchorage Community with funding from the MOA ARPA grant. Our community problem/concern/challenge is the lack of affordable childcare, and the evidence we have to intervene and provide help/solution for this challenge was the data collected in February 2022 from a January 2021 thread survey that polled two hundred sixty families. The survey results indicated that families struggled to safely return to the workplace and schools. Childcare programs were adversely affected due to the rising costs of Covid-19 mitigation. As a result, childcare programs were assisting families with food, clothing, supplies, reduced tuition, and community resources (<https://www.threadalaska.org/thread-blog/thread-conducts-second-survey-of-child-care-needs-during-covid-19-3/>).

Key Performance Indicator

Camp Fire Alaska is reporting on funds received and spent from November 2022 through May 2023. Camp Fire set a goal of providing scholarships to at least 200 youth from Title I schools and/or families between August 2022 and December 2024. These scholarships helped families who experienced economic or financial hardship by providing access to safe and nurturing child care. This goal was set to relieve the strain on families with school-age children during out-of-school time.

During the seven-month reporting period, Camp Fire has served one hundred fourteen youth and been able to deliver a total of five hundred forty-three scholarships. These scholarships have provided programming during the regular school year schedule, winter break, spring break, and any half or full days.

Camp Fire asked two questions on the April 2023 United Way survey to identify if the program was meeting the family’s needs.

Question 1- Camp Fire created a level of consistency for my child and family- 97.8 percent of parents agreed, with seventy-four percent in the strongly agree percentage and over twenty-three percent agreeing.

Question two- Over the last year, do you feel Camp Fire programs have supported your ability to maintain consistency in your family’s schedules? 97 percent of parents agreed, forty-seven percent of parents strongly agree, and almost fifty-one percent agree.

Camp Fire’s long-term goal of reaching a minimum of 200 youth will be attained during the summer season as more youth attend camps.

Name	Project	Amount	ARPA Category
Catholic Social Services	Permanent stable housing project	\$4,000,000	Housing Support: Other Housing Assistance

Project Overview

The goal of the project is to obtain permanent, stable housing for chronically homeless. Long-term housing is the goal although short or mid-term housing may be needed for some clients while they are awaiting long-term housing.

Project Use of Evidence

Catholic Social Services is obtaining permanent, stable housing for chronically homeless persons in Anchorage with funding from the MOA ARPA grant. Our community concern is too many people were living without permanent housing, and the evidence we must intervene and provide help for this challenge was from overwhelming community concern.

Key Performance Indicator

97.5% of HMIS data met/exceeded MOA’s goal for quality standard.

Project markers of success and other metrics are tracked accurately, increasing the quality of service because CSS knows what the clients have received and need for client success.

Name	Project	Amount	ARPA Category
Child Care Connection, Inc dba thread	Stabilizing childcare for a thriving Anchorage now and in the future	\$8,165,000	Healthy Childhood Environments: Child Care

Project Overview

Provide technical assistance to individual child care programs on how to access aid or customized support for completing applications. Staff members will provide technical assistance to child care programs in Anchorage. Staff will work individually with programs and be a navigator of support to help child care providers access the federal, state and other relative relief and grant opportunities within the American Rescue Plan Act. Activities may include: individual calls/emails to all licensed Anchorage child care programs, assessment of program needs, individualized technical assistance to connect resources to program needs, links to available financial supports, technical assistance on how to fill out applications, tracking of MOA program trends in needs, applications, and receipt of funding. Individualized support to child care programs will allow more programs to successfully access funding and apply for applicable opportunities. As a result, more child care programs in Anchorage will receive relief funding to maintain operations and work toward sustainability.

Project Use of Evidence

thread is providing technical assistance to licensed child care providers in Anchorage with funding from the MOA ARPA grant Throughout the COVID-19 pandemic, thread has received feedback from early education programs that they are in need of financial assistance to remain open. At the same time, we have learned that many child care program business owners/operators did not apply for the financial assistance available or if they applied, were not successful in receiving funding. Several reported that they were unsure how to understand the funding available and eligibility. Additionally, we heard that owners/operators did not have the time or capacity to navigate the funding research and application process

Key Performance Indicator

Output:

Make at least one contact with every licensed child care program in the MOA to make them aware of any available COVID-19 relief funds, discuss eligibility, provide support to fill out applications, and collect from programs data such as need of funding, funding received, and indicators of stability and sustainability.

Outcome:



# of programs who received direct assistance filling out applications.  
Identify needs and the trends of licensed child care programs in the MOA.

Name	Project	Amount	ARPA Category
Choosing Our Roots	Acquire building to temporarily house youth	\$500,000	Aid to Nonprofit Organization

Project Overview

Acquire building for transitional housing program and make necessary repairs

Project Use of Evidence

Already exposed to higher rates of ACEs and trauma than their peers, LGBTQ+ youth who additionally experience homelessness are at exceptionally high risk for depression, PTSD, suicidal ideation and attempts, substance misuse, high risk survival behaviors, and other threats to their survival, health, and wellbeing. Such risk factors are heightened when those who don’t receive protective care in their kin or foster families further face a lack of appropriate, affirming services inside the programs meant to act as a public safety net. In Alaska, the need for targeted services is stark. Reliable data about Alaska’s LGBTQ+ youth and young adults is under-collected, but what does exist is undeniable – in a 2016 survey, for example, Alaskans reported experiencing homelessness related to being transgender at a rate nearly double the national average: 23% versus 12% nationwide.

With community investment and support better outcomes are within our grasp. Studies link youth resilience, post-traumatic growth, and other positive outcomes to having stable, caring relationships with adults. Research shows that LGBTQ+ youth are more likely to develop lifesaving resilience when their identities are affirmed. Based on this evidence and the lived experience of our multigenerational leadership, COR builds access to affirming relationships and community, provides urgently needed direct services, and addresses systemic issues in Alaskan social services that contribute to LGBTQ+ youth homelessness.

As part of the comprehensive wellness exams, ASBHC uses a validated risk screening tool to provide important information about the student, including mental health. If concerns about depression and/or anxiety are identified, the providers give students some basic information about mental health and strategies to address their issues. If more complex concerns exist, the family is approached about receiving ongoing services through community partners. If a student were in crisis mode, ASBHC staff would work with parents and school staff to ensure a plan to keep them safe, including hospitalization, if necessary.

Key Performance Indicator

To date, 4 young adults have benefited from this program. After the completion of necessary repairs this summer, we will be able to get another 4 youth into the program and start helping with case management and life skills trainings to help prepare them for independent living upon completion of the program.

Name	Project	Amount	ARPA Category
Christian Health Associates	Expansion of mental health services in schools	\$50,000	Public Health

Project Overview

Alaska School Based Health Centers (Christian Health Associates) is to receive \$50,000 for administrative costs associated with mental health services in schools.

Project Use of Evidence

As part of the comprehensive wellness exams, ASBHC uses a validated risk screening tool to provide important information about the student, including mental health. If concerns about depression and/or anxiety are identified, the providers give students some basic information about mental health and strategies to address their issues. If more complex concerns exist, the family is approached about receiving ongoing services through community partners. If a student were in crisis mode, ASBHC staff would work with parents and school staff to ensure a plan to keep them safe, including hospitalization, if necessary.

Key Performance Indicator

During the grant period (11/2/2022 to 3/31/2023) 313 RAAPS screenings completed at 9 sites within the Anchorage School District. 555 completed during the full 2022-23 school year. Through our partnership with Alaska Behavioral Health (AKBH), 54 students received 530 therapeutic counseling sessions.

The screening tool used by ASBHC identified many students that are experiencing some level of anxiety or depression. Some of this was addressed in the initial wellness visit. For students with more complex issues, the goal to link families with ongoing mental health resources was challenging, unfortunately. ASBHC’s partner, had problems finding qualified clinicians to fill the school-based positions. When possible, families are referred to their main office. In absence of those options, the highly skilled ASBHC Nurse Practitioners provide follow up visits with students to check in and give support.

Name	Project	Amount	ARPA Category
Chugach Mountain Bike Riders	Rebuilding, re-establishing, and expanding the Chugiak Eagle River Trail System	\$450,000	Aid to Nonprofit Organizations

Project Overview

Progress with the Anchorage Trails Plan with an emphasis on the Northern extension of the Coastal Trail.

Project Use of Evidence

The Chugiak-Eagle River trail system is highly disconnected, with pockets developed in regional parks, but with no connections between these park systems. As Chugiak-Eagle River grows in population, thousands of Anchorage residents use our trail system but are forced out onto busy streets where they are put in danger. Expanding and rebuilding our trail system will benefit homeowners, businesses, and support a healthy lifestyle for our community.

Furthermore, while Chugiak-Eagle River has a wonderful winter trail system, many of these trails are not suitable for summer use. They fall on Muni property and need to be built up for year-round access. Funds will be used to repair and build up existing winter trails for summer use, improve trail connectivity, and begin developing the Northern Extension of the Coastal Trail, which is a multi-use trail, able to be groomed in the winter, that will eventually connect Eagle River to Eklutna.

Key Performance Indicator

KPI:

1. miles of trail with progress through the planning and permitting process.
2. miles of existing trails improved.
3. miles of new trail built.

Name	Project	Amount	ARPA Category
Conquer COVID Coalition	Stay Healthy, Anchorage- new messaging to include COVID mitigation as part of overall good health.	\$250,000	Public Health

### Project Overview

Conquer COVID Coalition had a specific focus at the height of the pandemic. As the pandemic evolved, the coalition adjusted to address other challenges in addition to COVID, including encouraging communities to get their flu shot while staying up to date on COVID vaccinations and other immunizations. The campaign has evolved from "Conquer COVID" to "Stay Healthy, Anchorage" to emphasize vigilance. The goal of the new messaging is to include COVID mitigation as part of overall good health and keeping businesses open. By doing so, the coalition hopes to normalize COVID mitigation behaviors.

### Project Use of Evidence

Conquer COVID Coalition will utilize the following evidence-based interventions:

- a) Social and digital campaigns – design and disseminate evidence-based messaging through social media platforms and digital advertising to reach a wide audience and influence behavior change.
- b) Community engagement, education – interview key public figures, making the interviews available online in English and other languages commonly spoken in the Anchorage area, to engage community members and provide accurate information about continued COVID prevention, dispel myths, and address concerns.
- c) Social norming – emphasize the prevalence of desired behaviors within the community by highlighting positive role models, testimonials from community members that adopted and benefited from mitigation practices.
- d) Targeted outreach, tailored messaging – develop targeted communication materials to address specific barriers and motivations within different segments of the community. Customizing messages based on age, cultural background, and language preferences can enhance effectiveness and foster a sense of community ownership. We will collaborate with community leaders, healthcare providers, faith-based organizations, and local businesses to reach target populations, tailoring our interventions to address their unique needs and challenges.
- e) Behavioral prompts, reminders – prompts to encourage individuals to engage in desired behaviors, including hand hygiene, vaccination availability, and masking.

The evidence base informing our interventions is derived from peer-reviewed research, reputable health organizations such as the Centers for Disease Control and Prevention (CDC), the World Health Organization (WHO), and other scientific literature. We also rely on guidance from local public health authorities and data-driven insights from previous successful interventions.

### Key Performance Indicator

To measure the success of our interventions, Conquer COVID Coalition employs a range of key performance indicators:

- a) Output measures: number of educational media campaigns conducted, number of individuals reached

through our campaigns, number of informational materials distributed across the community, number of free COVID-19 tests and other PPE distributed, and the number of collaborations established with community organizations, healthcare providers, and other public figures to amplify the campaign’s reach and impact.

b) Outcome measures: We track metrics such as changes in knowledge, attitudes, and behavior related to COVID prevention and mitigation among the target population. This includes vaccination rates and healthcare visits, indicating successful mitigation efforts; monitoring attitudes towards mask-wearing and other mitigation behaviors; and monitoring engagement with educational COVID-19 mitigation information on our online platforms.

c) These metrics are measured via the use of self-reporting and other observational data, tracking healthcare facility and vaccination data provided by state-wide healthcare authorities, surveys, and website and media performance analytics.

By consistently monitoring these KPIs, we can evaluate the effectiveness of our interventions, make data-driven adjustments as necessary, and ensure we are making progress towards our primary goal of normalizing behaviors that mitigate the spread of COVID in Anchorage, AK.

Name	Project	Amount	ARPA Category
Cook Inlet Archers	Purchase of a portable building that will serve as an assembly hall/classroom	\$75,000	Aid to Nonprofit Organizations

Project Overview

Grant funds will provide the means to purchase a portable building that will serve as an assembly hall/classroom. Furthermore, grant funds will provide for transport, installation and other major use requirements not limited to a removable foundation, primary and backup power generation, lighting, heating, and all associated labor costs. Additionally, funds will be used to purchase administrative, maintenance and training supplies that will further the goals of Cook Inlet Archers (CIA).

Project Use of Evidence

Participation in the monthly 3D shoots since January of this year (Building Operational in Jan2023) has increased 200% and memberships have increased over 100%.

Key Performance Indicator

Volunteerism, as a result of increased memberships, for setups and teardowns each month have improved exponentially. This, resulting in increased monthly 3D shoot excitement and overall quality of the tournament experience.

Name	Project	Amount	ARPA Category
Cook Inlet Housing Authority	COMBINED Ch'bala Corners Phase 2- fill funding gap for second phase for 38 units of affordable rental family housing.	\$4,500,000	Assistance to Households

Project Overview

Grant funds directed to Cook Inlet Housing Authority for the development of 64 units of affordable housing at the Ch’bala Corners Phase 2, Mountain View Brewster’s Redevelopment, and Coronado Park Townhome projects.

Project Use of Evidence

There is a lack of affordable housing in the Municipality of Anchorage. These projects support the MOA's "Housing and Supports" pillar of the 2018 Anchored Home plan by expanding housing capacity as well as the Assembly's 2022 priority to invest in affordable housing, including infrastructure.

Key Performance Indicator

Key Performance indicators will be the number of new housing units constructed and positive impact to the local community. CC2: (1) 38 new rental housing units built. Brewsters: (1) 21 new rental housing units built. Coronado: 6 new homeownership townhouse units built (1) help relieve pressure on Anchorage's stressed housing system. (2) support of local commercial businesses with new prospective clients.

Name	Project	Amount	ARPA Category
Covenant House Alaska	Covenant House Alaska Vocational Training + Stable Housing	\$2,375,000	Services to Disproportionately Impacted Communities

Project Overview

"Covey Academy" is Covenant House Alaska's (CHA) new Vocational Training + Workforce Housing project that will open in downtown Anchorage in July 2022. The Academy will bring together an array of partners together in one 20,000 sq. ft. space to offer vocational training and job placement for disadvantaged populations, including homeless youth. "Covey Lofts" are 22 new units of stable housing for homeless youth who can access Covey Academy. These innovative projects will bring together the best partners to strengthen our workforce and spur economic development in Anchorage

Project Use of Evidence

Homelessness is a major public health challenge, and one of the most critical disruptors to the experience of homelessness is preventing youth from becoming part of the "Adult Chronic" population. To do so depends on achieving stable, long-term exits for youth. The most common intervention for youth homelessness is congregate emergency shelter, and while important, at Covenant House Alaska (CHA), less than half exit from emergency shelter into a stable environment, let alone for long-term. Additionally, once exited, emergency shelter clients will often cycle back, sometimes taking years to achieve stability, if ever. Alternatively, CHA Transitional Living Programs (TLPs) provide more individualized support (due to a smaller population), offer longer term stays in single, dorm-style units, and are a more independent environment. We see clients exiting from TLPs to stable placements at a rate a little over 70%, rarely returning to services after exit. Evidenced in this difference is the increased success youth experience in outcome when given a more supportive, individual housing intervention that allow youth to better take advantage of education and employment opportunities. Covey Academy and Covey Lofts seek to offer an even more robust image of this than the TLPs, explicitly connecting the youths' stay to education and career/vocational opportunities and offering even more support alongside independence. Based on the current comparison of emergency shelter to TLPs, CHA fully expects this higher level of service to result in better, longer-term outcomes for these youth.

Key Performance Indicator

Output: Housing 60+ youth per year in the 41 rooms available at Covey Academy and Covey Lofts  
 Outcome: Nearly 80% of those youth housed at Covey Academy and Covey Lofts will have a stable exit. This is greater than basic housing provided in shelter and even better than the support provided in a Transitional Living Program (TLP).

Name	Project	Amount	ARPA Category
Early Learning for Everyone	Childcare Employee Preparation Program to address childcare worker shortage	\$140,000	Assistance to Households

Project Overview

The childcare employee preparation program will conduct initial training of early childhood providers in order to address the childcare shortage in Anchorage. Participants would be recruited throughout the year and engage in a brief two week training that would enable them to be ready to work for any childcare provider. This program would provide a steady stream of entry level staff to ameliorate the labor shortage and allow childcare providers to employ staff with the basic initial qualifications ready for continued on the job training.

Project Use of Evidence

Research shows that sector based programs in high-demand areas are effective for increasing positive outcomes for displaced or disadvantaged workers.

Katz, Lawrence et al. 2020. "Why Do Sectoral Employment Programs Work? Lessons from WorkAdvance." National Bureau of Economic Research Working Paper.

Schaberg, Kelsey. 2020. Meeting the Needs of Job Seekers and Employers A Synthesis of Findings on Sector Strategies.

Key Performance Indicator

We trained 23 employees who now have certifications allowing them to work immediately in the entry level jobs in early childhood education.

Name	Project	Amount	ARPA Category
Enlaces Alaska	Community Based Needs Assessment and Connecting Schools to the Community	\$160,000	Services to Disproportionately Impacted Communities

Project Overview

Enlaces Alaska is proposing a request for funding for two projects to benefit the Latino community of Anchorage. The first is to conduct a community-based needs assessment to better gauge what resources and services are most needed in the Latino population of Anchorage. The second is to create school-based health centers in partnership with pediatric or family practices and the Anchorage School District. This funding would allow Enlaces to create long-term partnerships within the community while aligning with our mission to empower, educate and engage the Latino community.

Project Use of Evidence

Survey and focus groups made by a professional agency not related to Enlaces.

Key Performance Indicator

About 450 Latinos living in Alaska took the survey, both by phone and online. From this number 2 focus groups of 7 and 8 individuals were gathered to talk in depth about the main results and concerns from the survey's results. One group was in English and the other one was in Spanish. The results of both, the survey and the focus groups, gave Enlaces measurable outcomes to start working and addressing the main concerns of the community.

Name	Project	Amount	ARPA Category
First Presbyterian Anchorage, LLC (AAHLT)	Purchase of the Guest House for Permanent Supportive Housing (PSH) / Workforce Housing (WFH) to address housing crisis	\$3,400,000	Services to Disproportionately Impacted Communities

Project Overview

An expedited AR distributing ARPA funds to address immediate, urgent needs related to the Anchorage homelessness crisis. Funded by AR 2022-222 on July 26, 2022 these funds are to be used to purchase the Guest House for permanent supportive housing.

Project Use of Evidence

Housing Alaskans and The Coalition to End Homelessness in Anchorage have identified a severe shortage of affordable housing units for low, very low and extremely low-income adults, many who are currently experiencing homelessness. AAHLT is striving to fill as much of that shortage with the 271 units in our three facilities. Our units are some of the most affordable apartments in Anchorage with rental rates from \$840 to \$1120 that include all utilities, free laundry facilities, and common access kitchens.

Key Performance Indicator

Since acquiring the properties in the first quarter of 2023, 181 adult households have been served. The most recent former hotel acquisition is currently under construction to address deferred maintenance and convert the hotel rooms to studio apartments. When the construction is complete on this facility this fall, all 271 rooms will be available for rent. The properties are under contract to be operated by apartment property management firms and tenancy support firms.

Name	Project	Amount	ARPA Category
Friends of Fish Creek	Fish Creek Green Infrastructure Investment Project: Feasibility Assessment Phase	\$500,000	Infrastructure

Project Overview

The project seizes the opportunity offered under Water, Sewer and Broadband Infrastructure and Restore & Support Public Sector Capacity categories. It includes a watershed-level feasibility assessment and cost-analysis of daylighting Fish Creek as the surface waterway of a green infrastructural corridor with its associated community amenities: east-west trail, parks, and open space. The project also includes the acquisition of a vacant lot along Fish Creek's historic channel that will provide needed mid-watershed stormwater storage capacity and potential for future limited infill housing.

Project Use of Evidence

Management of stormwater in urbanizing watersheds has heavily relied on static, engineered conveyance systems during the last century. Population migration to urban centers, climate change and infrastructural capital investment and maintenance costs point to the need to develop a more resilient, dynamic, "green" infrastructural system as a sustainable solution in all urban watersheds, including Anchorage, as evidenced in other jurisdictions in America and the world.

The connection between sustainable, green infrastructure and economic and environmental health of a community is evident with the growing number of completed projects that changed the paradigm from conventional conveyance to holistic stormwater management as evidenced in widely accessible datasets including the ones found at the link <https://www.asla.org/waterandstormwater.aspx>

The grant funding contributes to the implementation of such management for the Fish Creek watershed.

Key Performance Indicator

Key performance indicator for output measures for the project will be the impact of the initial dataset provided by the completed feasibility study on residents and decision makers. The information will reach residents in the Fish Creek watershed and in the wider Anchorage area to inform and educate and to foster collaborations among governmental, non-governmental and private constituencies. The outcome measure will be the follow-up projects that will focus on planning, funding and implementing the original goal of the project leveraging the federal funding of the infrastructural investment act and other resources.

Name	Project	Amount	ARPA Category
Girdwood Inc.	Girdwood Workforce Childcare Project	\$1,600,000	Assistance to Households

### Project Overview

Girdwood Inc. & Little Bears Playhouse are seeking grant funding to address the local workforce and childcare crisis by building a new childcare and learning facility. The current childcare building was built by volunteers in the 1960s, has structural issues and is not meeting the local childcare demand. The small capacity is limiting to Girdwood's success, as the workforce cannot go to work without adequate childcare. The project seeks to increase capacity to meet our community's needs and support Girdwood's workforce in an overdue and meaningful way.

### Project Use of Evidence

Access to childcare has been limited in Girdwood. This is due to several factors. One, the only full-time licensed childcare facility (in Girdwood) is operating out of a building built in the 1960s by volunteers. The capacity has been limited due to lack of adequate facility space. Additionally, the lack of commercial land zoned for childcare has been an issue, as well as high infrastructure costs for undeveloped parcels. There is currently no commercial land for sale on the Multiple Listing Service, nor has a commercial lot sold in Girdwood within the last 12 months. This evidence-based statistic is an example of the land scarcity to meet this community need.

The community has already demonstrated their support for building a new childcare facility on several occasions. Locating a new site for Little Bears Playhouse was included in the 2014 Girdwood South Townsite Master Plan as a priority goal. This is evidence that the need for safe and affordable childcare is well known and has been highlighted in community planning efforts.

The demand for more childcare is evidenced by Little Bears Playhouse having a waitlist continuously for many years. The current wait list is nearly equal with current enrollment. A community needs assessment was conducted by surveying local parents to better understand capacity demand.

Structural issues were identified in 2011 when municipal engineers/contractors surveyed the building. Frequent roof shovelings are required to continue operations.

Parents cannot simply choose another facility, as Little Bears is the only full-time licensed facility in Girdwood.

### Key Performance Indicator

The primary key performance indicator for the project is completion of the new childcare facility. This will take time and include a series of smaller indicator goals/steps to arrive at the final product.

#### 1.) Securing site control

Prior to significant planning and design labor and expenses, securing the site via a ground lease (for expected life of the building+) or fee simple land ownership.

#### 2.) Design and Planning to 100%

After site control agreements are in place, design, planning and engineering will occur with professionals until 100% plans have been completed, as well as all entitlements, and building plans are approved.

#### 3.) Project Fully Funded



Success of the project will rely on meeting the required match and the ability to fundraise the entire cost of the expected budget.

4.) Break Ground & Site Prep

Clearing land of trees, organics removed, gravel placed, utility connections, foundation installed.

5.) Exterior Shell to Drywall Completed

Framing, walls, siding, windows, roof, insulation, plumbing, electrical, etc.

6.) Drywall to Finish

Interior finishes installed (flooring, fixtures, cabinetry, cubbies, etc.)

7.) Outdoor Play Area

A minimum of 75 square feet per child of outdoor play area created for the facility.

8.) Certificate of Occupancy

Obtain approval from Municipal Building Department, etc.

9.) Childcare Licensing Approval

Include childcare licensing through design, ensuring a positive site inspection and approval by the regulating body.

10.) Open New Facility

The final indicator is opening the new facility and Little Bears Playhouse beginning operations at the new location.

Name	Project	Amount	ARPA Category
Girl Scouts of Alaska	Girl Scouts -Safe and Healthy Environments for Girls & Families	\$50,000	Aid to Nonprofit Organizations

Project Overview

To introduce girls who are underserved or in need financial assistance to Girl Scouts' programs and activities. The benefits of Girl Scouts crosses all demographics. All Scouts are equally likely to develop the 5 outcomes regardless of social class, zip code, or ethnicity. (See the 5 outcomes below.) So, no matter where girls live in Anchorage or what their background, Girl Scouts can help them develop to their full potential. This grant would allow GSAK to provide more memberships and camp scholarships, additional transportation, program supplies and provide reliable and caring staff.

Project Use of Evidence

- a. GSAK strives to serve all girl and provide assistance to those who are underserved and need financial help to participate in all that Girl Scouts offers.
- b. Membership Scholarships: Almost 1000 girls in Anchorage are Girl Scout members. Almost 700 of them received a membership scholarship this year. This grant would allow us to provide an additional 200 girls free membership.
- c. Singing Hills Camperships: We provide more than 300 scholarships for Singing Hills campers. This grant would allow us to provide 50 more girls a camp scholarship
- d. Transportation: GSAK provides all girls' transportation to Singing Hills Day Camp. This removes a frequent obstacle that parents often run into when deciding if their child can attend day camp. About 75% of our campers (350 girls) use bus service to camp. This grant would allow us to continue offering bus service without passing significant costs on to families.
- e. Program supplies and kits: New troop activity kits would support troops to get started. Kits would include directions for volunteers on how to facilitate 5 separate activities. They would also include supplies and badges for each girl. Welcome to Girl Scout kits would provide girls and their parent/guardian a Girl Scout activity to explore together. The kit would include a facilitator guide, supplies and badge.

f. Staff- The grant would allow us to hire 2 additional camp staff (which would allow us to serve 150 additional girls a summer) and pay staff higher wages.

Key Performance Indicator

- a. Number of Singing Hills Camperships. We have \$10,000 in this budget – as of 5/9 we have given \$13,800.20 of SH camperships to 173 campers. (Goal from this grant was 50 Camperships.)
- b. Number of Girl Scout Membership Scholarships. We have \$5000 in this budget – since October 1, 533 girls have received membership scholarships for a total of \$9335.00. This includes both full and partial scholarships. (Goal from this grant was 200 Scholarships.)
- c. Transportation. Number of girls riding the bus? We have \$15,000 in this budget – 280 are signed up for the bus. (We have not yet booked a bus but will do so in the next week or so.)
- d. Staff. Number of staff and percentage of salary being supported by this grant? We have \$20,000 in this budget. Staff start May 23. The plan will be to have 6 staff on the team plus the director. \$20,000 will cover about 30% of each counselor salary for the summer.

Name	Project	Amount	ARPA Category
Harry J McDonald Memorial Center	Serve the community with ice sales	\$200,000	Aid to Nonprofit Organizations

Project Overview

Continue operations post Covid while allowing the facility to purchase much needed equipment and professional development to continue to serve the Eagle River community

Project Use of Evidence

At the Harry J McDonald Memorial Center, our EBI was that we had lost funding due to lack of turf sales, ice sales, facility usage, and limited private rentals due to covid 19. Funding amount loses available upon request.

Key Performance Indicator

The Key performance indicators for the Harry J McDonald Memorial Center is the number of capital equipment purchase which has lowered our annual equipment expenditures due to prior rental of this equipment and technology upgrades to our IT infrastructure with purchase of 5 new work stations for employees.

Name	Project	Amount	ARPA Category
Henning, Inc.	2022 Henning, Inc. Transitional Housing Supportive Services Program for clients at Aviator Hotel	\$400,000	Assistance to Households

Project Overview

The 2022 Henning, Inc. Transitional Housing Supportive Services Program provides supportive services for Anchorage's at-risk population experiencing homelessness at the Aviator Hotel. Services are provided onsite through our Housing Specialists and Peer Support staff to transition people from the streets or incarceration to stability and success. Our organization is peer led, meaning that staff have lived experience and have dedicated their careers and lives to supporting and improving the lives of people experiencing homelessness, behavioral health, and substance misuse challenges.

Project Use of Evidence

Using the evidence-based practice of housing first, we housed individuals who were experiencing homelessness and who had serious mental illnesses and co-occurring substance use disorders. The Housing First model takes a person-based approach in supporting client’s needs and encourages clients to create and implement their own goals while immediately housing clients with no preconditions (except for compliance with their lease agreement). As a result of using this model, Henning was able to immediately house and support 80 individuals who might otherwise continue to experience unsheltered homelessness.

Key Performance Indicator

We measure these key performance indicators: number served, number of subsequent returns to homelessness, number of people who move to independent housing, number of people who increase their income. After we identified our performance indicators, we set performance targets. Our target was 80% of residents stay in housing for at least six months. \* Will be measured again at 12 months. \* 80% of residents who have been residing in the program transition into independent or permanent supportive housing and NOT return to homelessness. 60% of residents who have been residing in the program for six months and one year or more have increased their income and 60% of residents who enter the program with income and/or employment have maintained it.

Name	Project	Amount	ARPA Category
Identity, Inc. match	Identity Health Clinic Expansion	\$300,000	Services to Disproportionately Impacted Communities

Project Overview

LGBTQIA2S+ families in Alaska face discrimination, health inequities and a lack of access to welcoming, supportive and informed providers. Currently our sole Primary Care provider is usually booked several weeks out, which can lead to patients seeking care elsewhere; we do not have a Therapist on staff. This funding will support an expansion of behavioral health services and primary care services at the Clinic on Northern Lights. With this potential expansion, we will add two Primary Care providers, two CMAs, and a Therapist which will fill the gaps in our service array.

Project Use of Evidence

Identity was funded on 5/30/23 and we have yet to begin utilizing this funding for its intended purpose.

Key Performance Indicator

Currently, Identity has 750 active patients as of 6/30/23 with our Primary Care Providers booked 4-6 weeks out for services.

Name	Project	Amount	ARPA Category
Mountain View Health Services	Mountain View Health Services Expansion	\$100,000	Services to Disproportionately Impacted Communities

Project Overview

Mountain View Health Services would like to continue to strengthen services to those who need health care the most. We are requesting funds for strategic planning and general operation funds to support the development of needed services. The goal was to expand behavioral health services including hiring at least one full time mental health clinician.

Project Use of Evidence

The evidence base includes hiring qualified and credentialed mental health clinicians who used evidenced-based and trauma-informed treatment modalities including cognitive behavioral therapy, dialectical behavioral therapy, and motivational interviewing. The criteria for qualified and credentialed professionals is set forth by the Alaska Board of Professional Counselors.

Key Performance Indicator

Output measures: Hire at least one full time mental health clinician. There are two full time mental health clinicians and one part time mental health clinician/clinical supervisor.

Outcome measures: Number of patients served - 45; Number of patients graduating from therapy - 5; Number of patients maintaining sobriety and/or avoiding reincarceration - 10

Name	Project	Amount	ARPA Category
Northern Culture Exchange	Creative Economy Study	\$100,000	Other Economic Support

Project Overview

Undertake a comprehensive report on the Anchorage Music Economy, including ecological impact assessment, economic impact assessment, COVID-19 venue closure impact assessment, and action plan, and create an inventory and directory of Anchorage music stakeholders and resources to develop the music industry. Using this directory, contact Anchorage music industry participants with information and resources key to sector self-awareness, COVID-19 venue closure impacts recovery, and sustainable economic development. Make the final report, as well as collated music resources. available to the music sector and the public and use them as a vehicle and assessment tool for future interventions -- including music tourism initiatives, venue and festival engagement, music policy development, neighborhood revitalization and invigoration, and support for individual artists and music industry business owners.

Project Use of Evidence

Anchorage has no arts council and no music office and is therefore missing a key entity necessary to assist with the recovery of the music industry and nightlife sector following COVID-19 venue closure impacts. AKIMI has partnered with the Alaska State Council on the Arts as well as music offices outside of Alaska (Music Portland, King County Creative Economy, Music Iceland, Music Greenland, Music Faroe Islands) as well as Alaska data experts and experts in the study of music ecosystems (ISER at UA, Sound Diplomacy, the Center for Music Ecosystems) to understand what interventions are effective to organize and revitalize the music economy. The experts we consulted, both in music and in data, agreed that Anchorage lacks a key information resource: an inventory and economic analysis of music industry participants, paired with a directory that can be used to connect these participants with resources, now and into the future.

Evidence for the effectiveness of this strategic step is based in the qualitative expertise of global experts, rather than quantifiable data -- in fact, until this resource is completed, it would be impossible to measure the effectiveness of any interventions in the music industry as a sector in Anchorage, because so little is known about key participants and their economic footprint. AKIMI was particularly advised by exceptionally successful music offices, such as Music Portland and Music Iceland, that evidence-based interventions to benefit musicians and the music industry begin with this first major step, which is why it was so important to us to undertake it.

Key Performance Indicator

Output measures:

- Number of never-before-collated Anchorage music industry stakeholders identified and inventoried
- Number of Anchorage music industry stakeholders directly contacted with information and resources for COVID recovery and economic development

Outcome measures:

- Number of Anchorage music industry stakeholders voluntarily participating in Alaska Music Census and Music Alaska Directories
- Number of members of the public viewing and utilizing Anchorage music industry and nightlife resources published through this initiative
- Economic assessment and comprehensive report on Anchorage music industry health and resilience, 2019-2022, allowing for direct measurement of COVID-19 venue closure impacts and recovery so far

Name	Project	Amount	ARPA Category
Pacific Community of Alaska	Maintenance and expansion of their workforce	\$250,000	Aid to Nonprofit Organizations

Project Overview

*To develop and strengthen Pacific Islander communities throughout Alaska by building capacity through health and wellness practices, civic engagement, economic empowerment, bridging generational gaps and balancing traditional values.*

Project Use of Evidence

Funding was received late June and has not been used. Future reporting will utilize use of evidence.

Key Performance Indicator

Funding was received late June and has not been used. Future reporting will utilize key performance indicators.

Name	Project	Amount	ARPA Category
Partners for Progress, Inc.	Building Purchase, Securing the Future of Partners Reentry Center	\$730,000	Services to Disproportionately Impacted Communities

Project Overview

Partners will combine ARPA funding with funds from two other sources to buy the building at 206 E Fourth Avenue across from Downtown Fire Station. Our nonprofit has operated our Prisoner Reentry Center (PRC) in this building since 2013. Located at the end of a direct ten-minute walk from the point where 45% of all Alaska prisoners are released, the building is uniquely well-located for this purpose. Our landlord wants to sell in 12/2022, and we don't want to lose this opportunity. Loss of our strategic location and the costs of reestablishing in a less optimal location could be devastating. Funding is to be released upon satisfactorily demonstrating matching fundraising commitments by June 1, 2024.

Project Use of Evidence

Our evidence based practices include Case Management, SUD assessments, Treatment referrals and follow-up, Cognitive Behavioral Training, Peer and Recovery Support Groups, Cultural Support Groups and Reentry Program best practices such as recovery housing, employment and training, job placement and supportive wrap around services with case management.

Key Performance Indicator

1004 individuals served in our Reentry Program during FY23 July 1, 2022 - June 30, 2023

New program participants for June 2023: 42

Number of participants receiving supportive services including bus passes, clothing vouchers, food cards, IDs, etc.: May-June 2023: 138

Number of participants enrolled in Employment and Training: 66 for June 2023

Employment:

Employment - 15 Re-entrant hires in June

Employment Rate of Clients Currently Housed - 74 %

Employers - Over 1642 employers willing to hire program participants

Housing:

Employment rate of participants who are housed: 74%

Number of participants Housed for June: 75

Name	Project	Amount	ARPA Category
Polynesian Association of Alaska	Pacific Island Family Support Program	\$100,000	Aid to Nonprofit Organizations

Project Overview

The goal of this project is to provide PI education programs and community outreach resources sessions. That will aid with the post-COVID effects the Pacific Islander community struggling to cope with, addressing and getting help with the increase of mental health issues, homelessness, depression, grief, and loss. Our hopes are to provide the basic fundamentals of living: to end homelessness and educated them on job financial security and be able to provide for themself.

Project Use of Evidence

The evidence we have to intervene and provide help for this challenge was collected data through community programs surveys, assessments forms and survey polls throughout the year of 2022. The data collected indicated that many of our Pacific Islander community is struggling to survive, financially, mentally and physically due to Covid and other issues that have risen from grief, loss of loved one, death and unemployment.

Key Performance Indicator

Our Food bank project has provided 25 families and the total of 120 people from these families with a full-course holiday meal. Our homeless education awareness project provide assistance to 6 families with 7 or more kids, through temporary assistance and/or child care educations, and home assistance. Our Employment education and Community Outreach Project successfully educated 32 people on job employment and resume training. Within our Community Connection sessions, we have educated 180 families since the grant from ARPA was received. Our program has identified over 65% of PI students who have failed classes due to mental health issues after COVID. The information we have provided has helped 15% of students re-enroll in high school classes and apply for jobs to receive high school credit to graduate. 10% of our attendees in our community sessions have started applications to fix credits to help with financial stability. Our project is achieving its overall goals.

Name	Project	Amount	ARPA Category
Revive Alaska	Revive Alaska Community Services food pantry service	\$750,000	Aid to Nonprofit Organizations

Project Overview

The COVID-19 pandemic affected many working Anchorage residents who lost their jobs and businesses, thereby increasing food insecurity in Anchorage. Many families that are struggling to make ends meet have found help by getting food from our pantry. We serve about 50 families per week, distributing approximately 1,500 pounds of food monthly to Anchorage residents. We have also come alongside Alaska School Districts to support the Child in Transition (CIT) Program during this COVID-19 crisis with grocery gift cards. Anchorage School District has children in transition from about 500 homeless families. This funding will help us repair, expand, and upgrade our food pantry/storage and distribution facility to meet increasing demands due to the COVID-19 pandemic. On April 13th, 2021, our pantry and storage facility roof caved in due to the weight of melting snow. This incident has forced us to shut down the pantry due to health and safety concerns. We are now unable to serve the most vulnerable in Anchorage because our food distribution is now at only 10% output. We plan to repair, expand, and upgrade the food pantry to resume full operations as soon as possible. This grant will be applied 1. as part of the cost of the food pantry section of the Life Center and 2. to relocate, repair, and upgrade a temporary food pantry facility to continue meeting increasing demands due to the COVID-19 pandemic pending completion of the Life Center.

Project Use of Evidence

Revive Alaska Community Services provides food pantry service to the Anchorage community with funding from the MOA ARPA grant. Our community problem/concern/challenge is food insecurity, exasperated by the COVID-19 pandemic. The evidence we have to intervene and provide help/solution for this challenge was data collected in 2020 and updated in 2023 by the Food Bank of Alaska, which indicated that over 78,000 Alaskans – roughly 1 in 10 – struggle with food insecurity.

In any given week, 6,300 Alaska households turn to Food Bank of Alaska's network of food pantries, soup kitchens, senior centers, and other programs for food assistance. An estimated 51,900 unique households, or almost 155,000 people, are served annually.

Many hungry people are part of the "working poor:" 60% worked for pay in the last 12 months, and 43% worked for pay during the previous four weeks. Those working often face underemployment and are more likely to be employed part-time. Of those not working, 21% are retired, and 69% cannot work due to disability.

Many clients are educated: 87% have a high school diploma or GED; 35% have education beyond high school. Additionally, 7% of households include an adult student.

What was once an emergency is now chronic: 66% of Alaskans using our partner food distribution network tell us that they expect to keep needing food supply help for the foreseeable future so that they can make ends meet every month.

Key Performance Indicator

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In any given week, 6,300 Alaska households turn to Food Bank of Alaska's network of food pantries, soup kitchens, senior centers, and other programs for food assistance. An estimated 51,900 unique households, or almost 155,000 people, are served annually.

Many hungry people are part of the "working poor:" 60% worked for pay in the last 12 months, and 43% worked for pay during the previous four weeks. Those working often face underemployment and are more likely to be employed part-time. Of those not working, 21% are retired, and 69% cannot work due to disability.

Many clients are educated: 87% have a high school diploma or GED; 35% have education beyond high school. Additionally, 7% of households include an adult student.

What was once an emergency is now chronic: 66% of Alaskans using our partner food distribution network tell us that they expect to keep needing food supply help for the foreseeable future so that they can make ends meet every month.

Name	Project	Amount	ARPA Category
Shiloh Community Housing, Inc	Fresh Beginning Project	\$300,000	Aid to Nonprofit Organizations

### Project Overview

The Fresh Beginning project will provide affordable housing for those that have struggled to find suitable affordable housing. The Anchorage community need enough affordable and equitable housing for a full range of incomes earners—from young adults just starting out to seniors who want to spend their remaining years feeling secure. SCHI would extend affordable housing to people at risk of -or are experiencing homelessness. This project will increase the housing supply in Anchorage and be available to meet the targeted population described above.

### Project Use of Evidence

Homelessness is fundamentally a housing affordability problem, and for most individuals and families the pathway out of homelessness is to return to the same type of housing other households occupy in the community.

Research has found a link between the availability of housing subsidies for poor renters and reductions in the overall rate of homelessness found in a community. Housing assistance also makes it much less likely that particular people who experience homelessness will become homeless again. This is the case both for people who can live in housing that has no special links to services and for people who need permanent supportive housing (PSH).

### Key Performance Indicator

The project output is to house 6 families that were experiencing homelessness. Community partnerships enabled SCHI to locate families in need. The implementation of supportive housing results in tenants not being able to manage their finances on their own.

Multiple families reside in the housing unit(s) meant for one family. Transition from shelter living to apartment living is strained without intentional support. The ability to adapt and integrate into this new



environment is challenging for tenants. 100% of goal has been achieved. Tenants have successfully been housed since lease agreements were signed no evictions. 90% over 5 month retention; 10% over 4 month retention.

Name	Project	Amount	ARPA Category
Umoja Coworking & Incubator	Business Coworking space located in Mountain View geared towards BIPOC and ESL	\$330,000	Assistance to Small Businesses

### Project Overview

Umoja is a co-working and business services space dedicated to empowering underrepresented entrepreneurs by supporting culture, collaboration, community, events with an out site childcare. We launched in 2020, and offer a coworking space, access to resources and experts who can help grow your business, and a community of like-minded entrepreneurs who provide services in multiple languages with diverse communities needs in mind.

### Project Use of Evidence

This facility was successfully launched, and now houses dozens of entrepreneurs and cultural groups from diverse communities. It has met all identifiable objectives And had a significant impact in the community.

### Key Performance Indicator

In the current time. We have served over 300 entrepreneurs and 500 community members thanks to our office spaces and programs and events. This is reflective in our booking database.

Name	Project	Amount	ARPA Category
United Way of Anchorage	Restaurant & Hunger Relief Program	\$750,000	Assistance to Households

### Project Overview

This program was started in November 2020 to provide economic development and relief by buying meals from local restaurants chosen in lottery drawings and providing them to non-profit community service locations such as shelters, senior centers, childcare settings, & to housing programs for low-income families, persons with disabilities/elderly. This funding is to be used to evolve into a sustainable, long-term program.

### Project Use of Evidence

The goal of the project was to purchase meals from local restaurants chosen in lottery drawings, and to provide them to non-profit community service locations, housing programs for low-income individuals and families, and to the elderly.

### Key Performance Indicator

The Restaurant and Hunger Relief program is an economic assistance project for the struggling restaurant sector in Anchorage. Our key performance indicators include a minimum of 45,000 meals delivered to housing, childcare, or emergency safety net serving low-income persons/families or residences for people with disabling conditions.

Name	Project	Amount	ARPA Category
United Way of Anchorage	Landlord Housing Partnership Program	600,000	Assistance to Households

### Project Overview

Landlord Housing Partnership aims to bring social service agencies and landlords together to increase access to affordable housing for households experiencing homelessness, and through financial incentives, help landlords overcome barriers to renting to people exiting homelessness and may be receiving rental assistance through housing programs or vouchers.

### Project Use of Evidence

Landlord Housing Partnership uses the Housing First model to address homelessness and prioritize access to affordable, permanent, stable housing. In its 2022 Federal Strategic Plan to Prevent and End Homelessness, the U.S. Interagency Council on Homelessness committed the federal government to Housing First and referred to it as a best practice.

### Key Performance Indicator

As of May 2023, Landlord Housing Partnership has 109 landlords participating in the program. LHP has also provided assistance to 124 households totaling 207 individuals. 77 households were housed with the support of LHP's incentives, while 47 households received rental assistance.

Name	Project	Amount	ARPA Category
Visit Anchorage	Circulator transit route motor coach to Anchorage	\$100,000	Aid to Tourism, Travel or Hospitality

### Project Overview

Connect attractions spread across Anchorage with a loop route served by vehicle so visitors and residents may better explore the community during leisure time without the use of a car.

### Project Use of Evidence

Traveler feedback indicated a challenge in reaching leisure attractions beyond walking distance after arrival in downtown Anchorage. The Anchorage City Explorer connects visitors to several key attractions for summer 2023. The transportation is free for travelers. Standard admission rates apply at each attraction. The services runs Monday through Saturday from May 15 to September 2, 2023. The first departure is downtown at 10 a.m. Monday through Friday, and 11:40 a.m. on Saturdays.

### Key Performance Indicator

At the conclusion of the service in September, the number of passengers served during the season will be the key output measure.

Outcomes to measure for include additional spending at locations served by the route, traveler satisfaction, and business interest in adopting or adapting lessons from the project to private ventures in future years.

Name	Project	Amount	ARPA Category
Volunteers of America	Expansion of mental health services in schools	\$1,500,000	Public Health

### Project Overview

VOA to receive \$1,500,000 in funding support for continued Municipal support for VOA Alaska and Providence's School-Based Mental Health Program providing essential mental health services and

supports to students, families, and school employees within 10 schools across the district with plans to expand to additional schools.

Project Use of Evidence

Clinicians will provide individual and group counseling services leaning heavily into Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), Dialectical behavior therapy (DBT), and Eye movement desensitization and reprocessing (EMDR), theoretical orientations that have been shown to be very effective in school-based services. Clinicians will offer a variety of group counseling services to include Cognitive Behavior Intervention for Trauma in Schools, Bounce Back, One Circle and Learning to Breathe (which are all evidence-based curriculums).

Key Performance Indicator

Output measures: # of school sites served, # of students provided with direct services

Outcome measures to be collected via surveys of students/clients and partners, surveys conducted twice per year at the close of the semester: % of students who report developing a trusting, cooperative relationship with their counselor, % of students who report improving their relationships at home or with their family, % of students who report the changes they are making help them feel better about their future, % of partners who report they have seen positive changes in their school’s climate, % of partners who report mental health clinicians are viewed as a positive resource at their school.

Name	Project	Amount	ARPA Category
Youth Exploring Adventure - Hilltop Ski Area	Hilltop Ski Area Surface Conveyor Lift	\$70,000	Aid to Nonprofit Organizations

Project Overview

Hilltop needs to replace its aging rope tow system that brings beginners to the top of the learning hill with a modern, easy to use, energy efficient lift conveyor system. The rope tow that is currently in use is slow, aging, low capacity and learners struggle with grabbing the moving handle. The learning hill is an integral part of the Snowsports school. Replacing the rope tow with a lift conveyor system, the student capacity for the Snowsports School would be exponentially increased, therefore reaching a larger number of Anchorage youth not only in lessons but also in youth employment.

Project Use of Evidence

The conveyor lift system was delivered on 5/25, it will be installed this summer for use in the 23/24 winter season.

Key Performance Indicator

The conveyor lift system will be installed for the 23/24 winter season in the beginner area. Hilltop serves thousands of beginners and "never ever" s every winter season.